



INSPIRE MULTI-ACADEMY TRUST

Redundancy Handling Policy and Procedure

Version	V.2
Approved by:	Board of Trustees
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Inclusion – Improving education for everyone.

Integrity – We are consistently open, honest, ethical, and genuine.

Initiative – We have the courage to always seek a better way to a better future.

Inspiration – We use our drive and commitment to energise, engage and inspire.

Involvement – We encourage our community to take ownership and responsibility.

Table of version reference

Revision	Date	Comments
V2	DEC'24	Additional Sections added as per EPM updates Section 10 – Redundancy Compensation Section 8.1 Wording change Removed EIA section – Reviewed and discussed with EPM EPM reviewed - Added bullet in section 5

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1. Introduction

- The Trust is committed to ensuring its workforce operates effectively and efficiently.
- The Trust will exercise good practice and regularly review its organisational structure to ensure that it is fit for purpose and delivers the best possible outcomes for pupils and is financially sustainable longer term.
- The Trust aims to ensure the security and stability of employment as far as possible. However, in light of funding limitations, service delivery requirements and external factors, redundancy may be necessary.

1.1 Definitions

- "Trust" – refers to INMAT
- "Headteacher" also refers to any other title used to identify the Headteacher where appropriate, where they have delegated authority.
- "Employee" refers to any member of the staff, teaching and support, employed to work at the school to dismiss.

2. Scope of this Policy

- This policy applies to all employees of INMAT.
- This policy does not form part of the employee's contractual terms and conditions and may be amended from time to time.

3. Principles

When managing potential redundancies, the Trust will comply with all legislative requirements and operate in accordance with this policy.

The Trust is committed to a consistent, and ongoing, approach to resource planning. Non-pay spending will be continually reviewed in order to minimise budget-driven staffing reductions.

Employees who are affected by staffing reductions will be provided with appropriate information and support in a timely manner. This includes employees who are absent from work for any reason.

4. Scheme of Delegation

Those responsible for managing organisational change will do so in accordance with [Trust's Scheme of Delegation](#).

5. Avoiding redundancies

Within the context of the needs of the School, the Governing Body will make every effort to avoid compulsory redundancy by achieving reductions through:

- Review of and, where appropriate, reduction of non-staffing costs
- Review of genuine fixed-term contracts
- Reduced use of agency workers or other contractors
- Natural turnover and employee resignations.
- Deletion of appropriate vacancies and/or recruitment freeze
- Voluntary redeployment of staff into other suitable posts within the school
- Voluntary transfer to part-time working, reduced hours or job-sharing arrangements
- Voluntary redundancy
- Movement of staff within the Trust

6. Business Case

A business case will be produced, and this will detail the proposed organisational change.

The business case proposal will include the following:

- Rationale for change
- Current and proposed staffing structure (including appropriate job descriptions, person specifications and salary levels)
- Identification of new and changed posts
- Implementation plan including slotting in the arrangement's selection process
- Timeline
- Any salary protection/safeguarding arrangements, as appropriate
- The appeals process, including specific grounds of appeal

- The proposed new structure will be assessed for suitability and sustainability, particularly in terms of cost.
- Formal approval will be gained on the proposals, in accordance with the Trust's Scheme of Delegation, prior to the implementation of the redundancy proposals.

7. Implementation

7.1 Consultation

In the event that it is necessary to make a reduction in employees a minimum period of two weeks formal consultation (bearing in mind the statutory obligations) will be held with employees directly affected and the recognised trade unions.

The Trustees will carefully consider any representations made to it and respond to them. If there is a rejection of any representations, the reasons will be given in writing.

The consultation will include the following:

- a) The reasons for the redundancy
 - b) The number and descriptions of the employees to be dismissed as redundant
 - c) The total number of employees of any such description employed at the School
 - d) The proposed method of selecting the employees to be dismissed
 - e) The proposed method of carrying out the dismissals, including the period over which the dismissals are to take effect
 - f) The method of calculating any compensation to be paid to redundant employees
 - g) The number of agency workers working temporarily for and under the supervision and direction of the school
 - h) The parts of the school in which the agency workers are working and the type of work they are carrying out
 - i) The proposed timeline for the redundancy process
- The selection criteria which will appear in (d) above and on which the employee and trade union/s will be consulted, will be determined by the Headteacher.
 - Any employee who seeks information on the benefits available as a result of volunteering to be selected for redundancy will be entitled to do so without prejudice to their position.
 - The Trustees will decide if any requests for volunteering to be selected for redundancy can be accepted. If a request is accepted, an offer will be made to the employee identifying the level of compensation that will be paid if the employee is dismissed as redundant.

The offer will be in writing and include:

- a) The amount of any redundancy payment under the Employment Rights Act 1996
- b) The date on which the redundancy would be effective
- c) Information on accrued pension benefits, if appropriate
- d) Advice that the employee should consult their trade union

8. Compulsory Selection

If the necessary reduction is not achieved by the above means the Headteacher will, following the consultative process, and where they have the delegated power of dismissal, delegate a senior manager to meet individually with those employees who are identified as at risk in the category of employees to be reduced to confirm or clarify any selection information "skills audit" provided by the employee. Individuals will be given due notice of the meeting in writing and may be accompanied by a trade union representative or workplace colleague.

Following the meeting/s outlined above, the senior manager will make the selection on the basis of all the information available and in accordance with the selection criteria. The employee/s selected will be informed in writing that the senior manager will recommend to the Headteacher (with power to dismiss delegated by the Trustees that the employee/s be dismissed on grounds of redundancy. The employee/s, who will be given at least seven working days' notice of the meeting, will have the right to an individual hearing at which they may be present and be accompanied by a trade union representative or workplace colleague.

Following the hearing to consider the senior manager's recommendation to dismiss the individual/s on the grounds of redundancy outlined in 9 (above), the Headteacher will inform the employee/s of their decision/s. If the decision is to dismiss, then the Headteacher will ensure that any employee to be dismissed is given written notice of dismissal which will include advice that the employee has the right of appeal against the decision. The employee/s will be given at least seven working days' notice of the date for any appeal hearing and, if submitting an appeal, the employee/s must do so in writing by the date specified by the Headteacher. The period allowed by the Headteacher for the employee to decide whether or not to enter any appeal will not be less than 5 working days stating clearly their grounds of appeal.

9. Appeals

The appeals panel will consist of no less than two trustees or, where the decision to dismiss has been taken by the staff dismissal committee, at least the same number of trustees who made the decision to dismiss and who have played no part in the selection of the employee/s for dismissal on the grounds of redundancy.

If the appeal panel decides to uphold the appeal against dismissal the notice of dismissal will be withdrawn and confirmed in writing.

10. Redundancy Compensation

Statutory redundancy pay will be based on age, length of continuous service, and actual weekly pay where that exceeds the statutory maximum weekly pay.